

*19th Annual MERC Conference*  
**METROWEST/GREATER MARLBOROUGH**

**Not Your Father's MetroWest!**  
*What's happened to your town in 20 years?*



**Friday, May 6, 2011**  
**Registration from 7:45 AM**  
**Presentations 8:00-10:00 AM**  
**Followed by Q&A**

**Sheraton Framingham Hotel**  
**Route 9**  
**Mass Pike Exit 12**  
**Framingham, MA 01701**

A reinvented MetroWest economy? Absolutely! Two decades totally transformed our region. If you're making business or financial decisions based on the "old" MetroWest, this Conference will reveal how far we've come in 20 years! And where we may be headed.

With a special focus on 1990 versus 2011, the MetroWest Economic Research Center (MERC) @ Framingham State University will present the latest town and regional data and analyses on: unemployment, jobs, wages, job creation and destruction, Census, housing permits and prices, cost of living, municipal revenue and taxes, and K12 public school enrollment, including MA and U.S. comparisons. Gain an understanding of regional economic data available only from MERC. Identify opportunities for success! Network with business, legislative, non-profit, and municipal leaders!

**Communities:**

Ashland, Framingham, Holliston, Hopkinton, Hudson, Marlborough, Natick, Northborough, Sherborn, Southborough, Sudbury, Wayland, and Westborough.

**Speakers:**

Maureen Dunne, Donald MacRitchie, Martha Meaney, Mary Phelan, Fahline Sjuib  
MERC and Department of Economics and Business Administration  
Framingham State University

Conference fee of \$20 includes 80 page 2011 MetroWest/Greater Marlborough Economic Profile

Register at: [www.metrowest.org](http://www.metrowest.org) or [www.marlbroughchamber.org](http://www.marlbroughchamber.org)

508-879-5600

508-485-7746

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Framingham State University